## **Shropshire County Pension Fund**

## PENSION ADMINSTRATION STRATEGY STATEMENT

Agreed by Pensions Committee 26 June 2015





#### 1. INTRODUCTION

Shropshire County Pension Fund ("the Fund") is responsible for the administration of the Local Government Pension Scheme ("the Scheme") within the geographical area of Shropshire. The Fund also administers the Scheme on behalf of a number of qualifying employers who are not situated within the Shropshire area. The service is carried out by Shropshire Council ("the administering authority") on behalf of qualifying employers and ultimately the Scheme members.

This document is the Pensions administration Strategy statement outlining the policies and performance standards towards providing a costeffective, inclusive and high quality pensions administration service.

Delivery of such an administration service is not the responsibility of one person or one organisation, but is rather the joint working of a number of different stakeholders which between them are responsible for delivering the pensions administration service to meet the diverse needs of the membership.

#### 2. COMPLIANCE

Developed in consultation with employers within the Fund, this statement seeks to promote good working relationships, improve efficiency and ensure agreed standards of quality in delivery of the pension administration service amongst the employers and the Fund. A copy of this strategy is issued to each of the relevant employers and can be found in the employer area of our website.

The undertakings set out within this Pension Administration Strategy will be reviewed annually by the Fund. In no circumstances does this strategy override any provision or requirement of the Regulations nor is it intended to replace the more extensive commentary provided by the Employers' information on the Funds website.

#### 3. REVIEW

The Fund will review this policy statement and make revisions as appropriate following a material change in its policies in relation to any of the matters contained in the strategy. Employers will be consulted and informed of the changes.

#### 4. REGULATORY FRAMEWORK

Regulation 69-(1) of the LGPS Regulations 2013 enables an LGPS administering authority to prepare a document ("the pension administration strategy") detailing administrative standards, performance measures, data flows and communication with employers.

In addition, Regulation 70.-(1) of the LGPS Regulations 2013 allows an administering authority to recover costs from an employing authority where costs have been incurred because of that employing authority's level of performance in carrying out its functions under these Regulations. See section on Poor Performance.

This document has been presented, considered and ratified by the Pensions Committee on the 26th June 2015 and, as such, the contents of which apply to all existing and future employers of Shropshire County Pension Fund from that date.

#### 5. LIAISON AND COMMUNICATION

The delivery of a high quality, cost effective administration service is not the responsibility of just the administering authority, but depends on the joint working of the administering authority with a number of individuals employed in different organisations to ensure Scheme members, and other interested parties, receive the appropriate level of service and ensure that statutory requirements are met.

Each Employing authority will designate a named individual to act as the main point of contact with regard to any aspect of administering the LGPS.

#### Their key responsibilities will be to:

- to act as a conduit for communications to appropriate staff within the employer - for example, Human Resources, Payroll teams, Directors of Finance;
- to ensure that standards and levels of service are maintained and regulatory responsibility is complied with.
- to ensure that details of all nominated representatives and authorised signatures are correct and to notify the Fund of any changes immediately;
- to arrange distribution of communications literature as and when required;

- to inform the Fund of any alternative service arrangements required;
- to assure data quality and ensure the timely submission of data to the Fund; and
- to assist and liaise with the Fund on promotional activities.

#### **Employer Training**

The Fund holds annual training for employers where its officers provide information on Fund Finances, Investment Performance and also Administration Performance. Attendance by each employer's main contact and Senior Management is actively encouraged. Usually the meeting content is communicated to the relevant staff to attend.

#### **Policy Discretions**

Each employer is required by statute to produce, publish and maintain a statement of policy regarding the exercise of certain discretionary functions available to them within the LGPS regulations. The policy statement must be kept under review and, where revisions are made, the revised policy statement must be sent to the Fund and made readily available to all employees within the employing authority within one month of the effective date. The Local Government Association has produced a list of discretions employers have in the LGPS. The document can be found on the website <a href="https://www.lgpsregs.org">www.lgpsregs.org</a>

#### Notification of employee's rights

Under Regulation 72 of The Regulations any decisions made by an employing authority affecting an employee's rights to membership or entitlement to benefits must be made as soon as is reasonably practicable and notified to the employee in writing including a reference to their right of appeal in line

with Regulation 74. Every decision that a person is not entitled to a benefit must contain the grounds for the decision and how they can obtain further information about the decision.

Internal Disputes Resolution Procedures (IDRP) Each employing authority is required to nominate and name the person to whom applications under Stage 1 of the Internal Disputes Resolution Procedures should be made. The name, job title and contact details of this nominated person must be kept up-to-date with the Fund. Employers must also notify the Fund of any first stage appeal responses.

#### **Computer Links**

The Fund will, to appropriate large employers, provide the links in order for employing authority staff to produce retirement estimates and enquire on their employees' record of membership.

The Fund will ensure that the Pensions Administration computer system is available for use during normal office hours with the exception of any necessary scheduled maintenance of the system.

#### 6. SERVICE STANDARDS TO SCHEME MEMBERS

Overriding legislation dictates minimum standards that Pension Schemes and Employers should meet in providing certain pieces of information to the various associated parties – not least of which the Scheme member. The LGPS Regulations also identifies a number of requirements for the Fund and Employers, which may not have been all covered in this document.

Some of these performance standards are held within the following tables overleaf but not all:

# EMPLOYERS' RESPONSIBILITY To ensure that pensions information is included as part of any induction process including in contracts of employment and appointment letters. To provide each new employee with a 'Brief Scheme Guide' and 'New Member Form' with their contract of employment. FUND'S RESPONSIBILITY To provide to employers on request appropriate tools for inductions. To update pension information in accordance with regulatory changes and to keep electronic versions up to date on the website www.shropshirecountypensionfund.co.uk

#### **NEW STARTERS**

#### **EMPLOYERS' RESPONSIBILITY**

To ensure that all employees subject to automatic/contractual admission are brought into the Scheme from the date of appointment, and provide the Pension Administration Team, with accurate details within 4 weeks of their start date by electronic monthly interface.

To assist the Fund in ensuring that all new starters complete the Scheme application form containing information including National Insurance Number, Date of Birth and Home Address on either electronic interface or approved form to the Fund within four weeks of the employees first pay date.

Where there is more than one contract of employment with the same employer, each membership shall be maintained separately and the Fund notified.

To send the Fund notification in agreed electronic format of any eligible employees subject to automatic entry, who opt out of the scheme within three months of appointment.

#### **FUND'S RESPONSIBILITY**

To accurately record and update associated member records on the pension administration system.

To apply for any Transfer Value details within two weeks of receipt of all the relevant information from the member and to produce Membership Certificates and forward them to member's home address, within thirteen weeks of joining the Scheme. As stated within the Regulations.

To accurately record these member records on the pension administration system within four weeks of receipt of documents.

To accurately record and update member records on the pension administration system within four weeks of receipt of the notification.

#### **CHANGES IN CIRCUMSTANCES FOR ACTIVE MEMBERS**

#### **EMPLOYERS' RESPONSIBILITY**

To ensure that the Fund is informed of any changes in the circumstances of employees on approved electronic template within four weeks of the change. Guidance can be found in the Employers Guide at: www.shropshirecountypensionfund.co.uk

#### These include:

#### Status

- Change of Name
- Marital Status
- National insurance Number

#### **Conditions of service**

- Contractual Hours (for members who meet the underpin requirements only)
- Remuneration changes due to promotion and down grading (pre April 2014 members only)
- Actual pay (including overtime)
- Contribution Rate
- Employee Number and/or Post Number
- Date Joined Scheme (if adjusted)
- Confirmation of 50/50 or 100/100 scheme entry

NB. An Employee can easily exceed HMRC Annual Allowance if their pay increases. You therefore are asked to inform the Fund of :

- Augmentation,
- Honorariums
- AVC contributions

Further information is available from the fund on this issue or visit the page on 'Monthly returns' on the website <a href="https://www.shropshirecountypensionfund.co.uk">www.shropshirecountypensionfund.co.uk</a>

#### **Absence**

During periods of reduced pay or nil pay as a result of sickness, injury or relevant child related leave Assumed Pensionable Pay (APP) should be applied for pension purposes.

Employer contributions should be deducted from pay and any APP. If the employee receives no pay the employer contributions should still be deducted from APP. This change was introduced by the 2013 LGPS Regulations.

Should the employees wish to purchase Additional Pension Contribution (APC) or Shared Cost (SCAPC)

#### **FUND'S RESPONSIBILITY**

To provide templates for recording any key changes in circumstance and to provide advice on the secure submission of data electronically.

To accurately record and update member records on pension administration systems within four weeks of notification or any shorter period as requested by the employer with regard to specific requirements.

To highlight Annually if an individual has exceeded their Annual Allowance.

contract to buy back the pension 'lost' during the absence, the APP amount will need to be calculated and provided to the members by employer. Employers must bring to the attention of the member before a period of absence that they can buy back the 'lost' pension. Employers should also direct members to the website <a href="https://www.lgps2014.org">www.lgps2014.org</a> so they can calculate the cost to buy back the 'lost' pension.

Types of absences include:

- Maternity, Paternity and Adoption
- Paid & Unpaid leave of absence
- Industrial Action (SCAPC not available)
- Any other material period of absence

See section 'ADDITIONAL PENSION CONTRIBUTIONS (APCs) and SHARED COST APC's' for further information.

#### ANNUAL RETURN, VALUATION & ANNUAL BENEFIT STATEMENTS

#### **EMPLOYERS' RESPONSIBILITY**

To provide the Fund with year-end information to 31 March each year in an approved format no later than 30 April or the next working day.

The information should be accompanied by a final statement, duly signed, balancing the amounts paid during the year with the total amounts on the year end return data file.

To provide any additional information that may be requested for the production of Annual Benefit Statements for service up until the 31st March in each particular year by the end of April of each year.

To provide the Fund with up to date and correct information as requested in accordance with agreed timescales and the regulations.

To ensure that all errors highlighted from the annual contribution and pensionable pay posting exercise are responded to and corrective action taken promptly.

#### **FUND'S RESPONSIBILITY**

To process employer year end contribution returns within three months of receipt i.e. 30th April, or within three months of receipt of the information if later.

To produce annual benefit statements for all active members by 31<sup>st</sup> August and to provide Annual Allowance information by the 5<sup>th</sup> October each year.

Statements will also be produced for deferred members, but no information from employers will be required. Employers must ensure that all leavers are notified to the pensions team.

To provide data to the Fund Actuary and Government Actuary's Department to enable employer contribution rates to be accurately determined.

To provide an electronic copy of the valuation report and contributions certificate to each employer.

#### RETIREMENT, TRANSFER, DIVORCE ESTIMATES / OUT SOURCINGS etc **EMPLOYERS' RESPONSIBILITY FUND'S RESPONSIBILITY** To submit a request using forms PEN010 by post or To issue the individual quotations within seven attaching it to an e-mail. working days of receiving the request or by separate agreed timescales for bulk requests. For larger bulk estimates, requests can be made in alternative agreed formats. To provide large employers links to the appropriate software to produce retirement estimates without To provide information as requested, when required the resource of Fund staff. either on an individual or group basis for; Employee requests e.g. Transfer requests, divorce requests, retirement. Actuary Requests e.g. Triennial Valuation, FRS17/IAS 19 Staff transfers e.g. Outsourcings etc.

#### **ACTUAL RETIREMENTS**

EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY
To submit the appropriate PEN007 form to the Fund as soon as final pay information is available which confirms members pay information and decision as to	To issue the member with a letter and retirement information within seven days of notification.
type of benefit is paid to member.	To make payment of any lump sum within Seven working days of receipt of all relevant forms and
Further information can be found in the Employers Guide via <a href="https://www.shropshirecountypensionfund.co.uk">www.shropshirecountypensionfund.co.uk</a>	certificates from the member, if later than retirement date.
	To pay any pension payment on the 29th of each month into the bank, following retirement, unless this falls on a weekend or bank holiday when the payment will be made on the last working day before.

ILL HEALTH RETIREMENTS	
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY
To determine based on medical evidence and opinion of one of the Administering Authorities approved Independent Medical Registered Practitioners (IMRP)	To calculate and pay required benefits in line with actual retirement timescales.
whether an ill health award is to be made and to determine which benefit tier 1, 2 or 3 is to be awarded.	To assist the employer in performing their legislative responsibility to review Tier 3 ill health cases at eighteen months.
Arrange for completion of the PEN007 or PEN006 and then submit to the Fund with all related paperwork and signatures.	To notify employers three months prior to scheduled discontinuation of benefit payments and before updating the members records as becoming a

To keep a record of all Tier 3 ill health retirements, particularly in regard to the 18 month review of their gainful employment and any subsequent appointment with an (IMRP) approved by the Administration Authority for a further medical certificate.

To recover any overpayment of pension benefits following subsequent re-employment and notify the Fund, where appropriate.

To review all Tier 3 ill health retirement cases prior to discontinuance at three years. Further information on Ill health retirements can be found on the employers pages on our website <a href="https://www.shropshirecountypensionfund.co.uk">www.shropshirecountypensionfund.co.uk</a>

"pensioner member with deferred benefits from the date of the suspension".

MEMBERS LEAVING EMPLOYMENT BEFORE RETIREMENT		
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY	
To notify the Fund of the employee's date and reason for cessation of membership and all other relevant information on approved forms	To accurately record and update member records on the pension administration system.	
within four weeks of the event at the latest.	To inform members who leave the Scheme, who are not entitled to immediate payment of benefits, the options available and deferred benefit entitlement within one month of receiving all relevant information.	

FORMER MEMBERS WITH DEFERRED BENEFITS	
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY
To keep adequate records of the following for	To record and update member records on pension
members who leave the Scheme with	administration system.
deferred benefits as early payment of benefits	
may be required:	To provide former members, where possible, an annual benefit statement of their deferred benefits updated by
<ul> <li>Name &amp; Last known address</li> </ul>	accrued annual pensions increase awards.
<ul> <li>National Insurance Number</li> </ul>	
<ul> <li>Payroll Number</li> </ul>	To provide estimates of benefits that may be payable and any
<ul> <li>Date of Birth</li> </ul>	resulting employer costs within seven days of request.
<ul> <li>Last job including job description</li> </ul>	
<ul> <li>Salary details</li> </ul>	
Date and reason for leaving	
To determine, an application from the former	
employee to have their deferred benefits paid	
early, as to whether or not they are eligible for	
early payment on ill health grounds after	

seeking a suitable medical opinion from an (IMRP) approved by the Administering Authority, to determine whether benefits should to be released early on compassionate grounds and whether any early retirement reduction should be waived.

DEATH IN SERVICE & TERMINAL ILLNESS	
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY
To inform the Fund immediately on the death of an employee, or when a member is suffering from a potentially terminal illness and provide details of next of kin.	To assist employers, employees and their Next of Kin in ensuring the pension options are made available and that the payment of benefits are expedited in an appropriate and caring manner.
Further information can be found on the employers pages of our website www.shropshirecountypensionfund.co.uk	

FINANCIAL OBLIGATIONS	
EMPLOYERS' RESPONSIBILITY	FUNDS RESPONSIBILITY
To pay the Fund all contributions deducted from payroll (not including AVCs) of its employees and employer contributions and	To allocate the received contributions to each employers record.
any deficit Lump Sum payments due on a monthly basis, no later than the 19th day of	Interest may be charged for late payment as detailed in Regulation 71(1) of the LGPS Regulations 2013.
the month following the period of deductions.  Further information can be found in the Employer Guide via	<ul> <li>Employer contributions are overdue if they are received a month later than the due date specified.</li> <li>All other payments are overdue if they are not received</li> </ul>
www.shropshirecountypensionfund.co.uk	by the due date specified.
Each payment must be accompanied by a statement providing the breakdown of the payment, at employee level, in the prescribed	Inform each employer of any new contribution bandings tables.
format. In line with Regulation 69.	Inform employers of any rechargeable items as they become due.
To apply the correct employee contribution rate according to the scheme the member is in – either the 50/50 or 100/100 scheme. To	
alter employee contribution rates at all other times in line with the employers' discretionary policy on adjusting employee contribution rates.	
To pay all rechargeable items to the Fund within Four weeks of the invoice.	

ADDITIONAL PENSION CONTRIBUTIONS (APCs) and SHARED COST APC's	
( )	,
EMPLOYERS' RESPONSIBILITY	FUND'S RESPONSIBILITY
To communicate to employees regarding the	To provide information on APCs to members/employers
option of SCAPC's to cover periods of 'lost	through www.shropshirecountypensionfund.co.uk where a
pension' and the timeframe they must elect to	modeller can be found.
purchase a SCAPC. Members must elect within	
thirty days of returning to work following the	
absence but employers have the discretion	
following the Amendments Regulations 2015	
to extend this period.	
To calculate and collect from the employee	
payroll contributions and to arrange the	
prompt payment to the Fund, according to the	
published schedule and to be no later than the	
19th of the month following deduction, as	
stated in the 2013 Regulations (Reg 69(1).	
More Information can be found in the	
Employers Guide via	
www.shropshirecountypensionfund.co.uk	

#### STANDARDS OF DATA

Overriding Legislation in performing the role of administering the LGPS, The Fund and Employers will comply with the overriding legislation, including:

- the Occupational Pensions Schemes
- (Disclosure of Information) Regulations 2015;
- The Local Government Pension Scheme (Amendment) (Governance) Regulations 2015
- the Pensions Act 1995, 2004 and 2014;
- any Transitional Regulations currently in place;
- the Discretionary and Compensation Regulations 2006;
- the Data Protection Act 1998;
- the Freedom of Information Act 2000;
- the Disability Discrimination Act 1995;
- the Age Discrimination Act 2006;
- the Finance Act 2004;
- Health and Safety legislation;
- Employment Rights Act 2010;
- HMRC Legislation and Current GAD Guidance
- Public Service Pensions Act 2013

## and any future amendments to the above legislation.

#### **Data Protection**

To protect any personal information held electronically the Administering Authority is registered under the Data Protection Act 1998. This allows members to check that their details held are accurate. The Fund may, if it chooses, pass certain details to a third party, if the third party is carrying out an administrative function of the Fund. Members who wish to apply to access their data on data protection grounds should contact the Data Protection Officer on: **(01743) 252774** 

Shropshire Council is the Administering Authority for the Shropshire County Pension Fund and is registered with the Information Commissioner's Office as a Data Controller.

Your information is processed for the sole purpose of administering your pension and your personal details will be retained.

The Fund may, if it chooses, pass certain details to a third party, where the third party is carrying out an administrative function of the Fund or where we are legally obliged to do so.

Members who wish to see a copy of information held about them by the Shropshire County Pension Fund should make a subject access request under the Data Protection Act 1998 to the Information Governance Team at Shropshire Council. For details ring 01743 252774 or 01743 252179, email information; governance@shropshire.gov.uk or visit the website at: www.shropshire.gov.uk/access -to-information/

#### **Secure Data Transfer**

The Fund will follow Shropshire Council's data security guidelines when sending any personal data in bulk, including its published data sharing policy. This means that if data is shared:

- We will agree an authentication process and confirm that it is an appropriate person and contact number in the receiving organisation.
- Encryption software will be used, which will be self-extracting, and allow the recipient to open the file,
- Without the need for the software, it should be password protected and we will follow delivery guidelines if the data is sent by courier.
- The appropriate agreed person will confirm the data has been received, request the password and confirm the file is successfully opened.

The full guidelines can be made available on request.

## 8. FUND ADMINISTRATION PERFORMANCE MEASURES

In performing the role of administering the LGPS, The Fund and Employers will comply with the overriding legislation, including:

PERFORMANCE MEASURE	TARGET (WORKING DAYS)
Payment of retirement benefits	7 DAYS
Payment of monthly pensions on the appropriate day of the month	1 DAY
Payment of transfer values	7 DAYS
Provision of inward transfer quotes	10 DAYS
Notification of deferred benefits	30 DAYS
Respond to members general postal / email/ telephone enquiries	5 DAYS

All these measures start from the date of receipt of all relevant information. The annual figures for the Fund's performance measures across all employers are recorded in the Annual Report.

#### Audit

The Fund is subject to an annual audit of its processes and internal controls. Employers are expected to fully comply with any requests for information from both internal and approved external auditors. Any subsequent recommendations will be considered and where appropriate implemented with Employing authority cooperation.

#### **Benchmarking**

The Fund will regularly monitor its costs and service performance by benchmarking with other administering authorities. Details of the costs of administration, quality measures and standards of performance will be published in the Annual Report.

#### 9. EMPLOYER PERFORMANCE REPORTING

As part of this Pensions Administration Strategy the Fund will develop, with employer consultation, arrangements for quarterly reporting on key performance measures as contained in section 6 of this document

This approach to reporting will facilitate early engagement with employers and also provide a mechanism for service level review and recognition of best practice.

#### **Poor Performance**

The Fund will seek, at the earliest opportunity, to work closely with employers in identifying areas of poor performance, provide the necessary training and development and to put in place appropriate processes to improve the level of service in the future.

In the event of continued poor performance and a lack of any evidence of any measures being taken to achieve improvement by an employing authority, the Fund will seek to recover any additional costs arising.

Any third party costs or regulatory fines incurred by the Fund as a consequence of administrative failures or poor performance by the employing authority will be recovered from the employer. These may include fines imposed by the Courts or the Pensions Ombudsman and additional charges in respect of actuarial fees, third party computer charges and additional printing and distribution costs.

In dealing with poor performance the Fund will:

- write to the employer setting out the area
   (s) of poor performance;
- meet with the employing authority, where possible, to discuss area(s) of poor performance and how these can be addressed;
- issue formal written notice, where no improvement is demonstrated by the employing authority or where there has been a failure to take agreed action by the employing authority;
- Make claim for cost recovery, taking account of time and resources in resolving the specific area(s) of poor performance.
- Will report any claim for the cost of recovery to the Pension Committee at the next available meeting and may form part of the administration report in the Fund's published Annual Report.

#### 10. ASSOCIATED POLICY STATEMENTS

#### The statement outlines the Fund's policy on:

- Information to members, representatives and employers;
- The format, frequency and method of distributing such information;
- The promotion of the Scheme to prospective members and their employing authorities

#### **Governance Policy**

Shropshire Council has delegated to the Pensions Committee various powers and duties in respect of its administration of the Fund.

This statement sets out the scheme of delegation and the terms of reference, structure and operational procedures of the delegation. It also includes information on how it will exercise certain discretions provided by the scheme.

## Employer Discretions Since 1997, the LGPS Regulations have required every employing authority to:

- issue a written policy statement on how it will exercise the various discretions provided by the Scheme;
- keep it under review;
- revise as necessary.

A list of the Employer discretions can be found in the Employers Guide.

#### 11. Regulations Extracts

# Local Government Pension Scheme Regulations 2013: Regulation excerpts related to Exchange of information

- 80. (1) A Scheme employer must—
- (a) Inform the appropriate administering authority of all decisions made by the employer under regulation 72 (first instance decisions) or by an adjudicator appointed by the Scheme employer under regulation 74 (applications for adjudication of disagreements) concerning members; and
- (b) give that authority such other information as it requires for discharging its Scheme Functions(2) If—
- (a)an administering authority makes any decision under regulations 72 (first instance decisions), 75 (decisions of the adjudicator) or 76 (reference of

- adjudications to administering authority) about a person for whom it is not the Scheme employer; and (b) information about that decision is required by the person's Scheme employer for discharging that employer's Scheme functions, that authority must give that employer that information if asked to supply it.
- (3) Within three months of the end of each Scheme year, each Scheme employer must give a statement to the appropriate administering authority giving the following details in respect of each employee who has been an active member during the Scheme year—
- (a) the employee's name and gender;
- (b) the employee's date of birth and national insurance number;
- (c) a unique reference number relating to each employment in which the employee has been an active member; and (d) the information relating to the employee for the Scheme year in question for each employment which is specified in paragraph (4).
- (4) The information required by paragraph (3)(d) is—
  (a)the dates of active membership;
- (b)the pensionable pay received and employee contributions deducted while regulation 9 (contributions) applied;
- (c) the pensionable pay received and employee contributions deducted while regulation 10 (temporary reduction in contributions) applied; (d) any contributions by the employer in relation to the employee's pensionable pay;
- (e) any contributions by employee or employer under regulation 16 (additional pension contributions);
- (f)any contributions by employee or employer under regulation 17 (additional voluntary contributions).

# Local Government Pension Scheme Regulations 2013: Regulation excerpts related to Pension administration strategy

- **59.** (1) An administering authority may prepare a written statement of the authority's policies in relation to such of the matters mentioned in paragraph (2) as it considers appropriate ("its pension administration strategy") and, where it does so, paragraphs (3) to (7) apply.
- (2) The matters are—
- (a) procedures for liaison and communication with Scheme employers in relation to which it is the administering authority ("its Scheme employers");
- (b) the establishment of levels of performance

- which the administering authority and its Scheme employers are expected to achieve in carrying out their Scheme functions by—
- (i) the setting of performance targets,
- (ii) the making of agreements about levels of performance and associated matters, or
- (iii) such other means as the administering authority considers appropriate;
- (c) procedures which aim to secure that the administering authority and its Scheme employers comply with statutory requirements in respect of those functions and with any agreement about levels of performance;
- (d) procedures for improving the communication by the administering authority and its Scheme employers to each other of information relating to those functions;
- (e) the circumstances in which the administering authority may consider giving written notice to any of its Scheme employers under regulation 70 (additional costs arising from Scheme employer's level of performance) on account of that employer's unsatisfactory performance in carrying out its Scheme functions when measured against levels of performance established under sub-paragraph (b);
- (f) the publication by the administering authority of annual reports dealing with—
  - the extent to which that authority and its
     Scheme employers have achieved the levels of performance established under sub-paragraph
     (b), and
  - (i) such other matters arising from its pension administration strategy as it considers appropriate; and
- (g) such other matters as appear to the administering authority after consulting its Scheme employers and such other persons as it considers appropriate, to be suitable for inclusion in that strategy.
- (3) An administering authority must—
- (a) keep its pension administration strategy under review; and
- (b) make such revisions as are appropriate following a material change in its policies in relation to any

of the matters contained in the strategy.

- (4) In preparing or reviewing and making revisions to its pension administration strategy, an administering authority must consult its Scheme employers and such other persons as it considers appropriate.
- (5) An administering authority must publish—
- (a) its pension administration strategy; and
- (b) where revisions are made to it, the strategy as revised.
- (6) Where an administering authority publishes its pension administration strategy, or that strategy as revised, it must send a copy of it to each of its Scheme employers and to the Secretary of State as soon as is reasonably practicable.
- (7) An administering authority and its Scheme employers must have regard to the pension administration strategy when carrying out their functions under these Regulations.
- (8) In this regulation references to the functions of an administering authority include, where applicable, its functions as a Scheme employer.